

BARINGS

2Q26

Firm Overview

BARINGS OVERVIEW

Who We Are

Barings is a global alternative asset manager that partners with institutional, insurance, and wealth clients to deliver excess returns by leveraging its global scale and capabilities across credit, real assets, capital solutions and emerging markets.

1,400+
CLIENTS

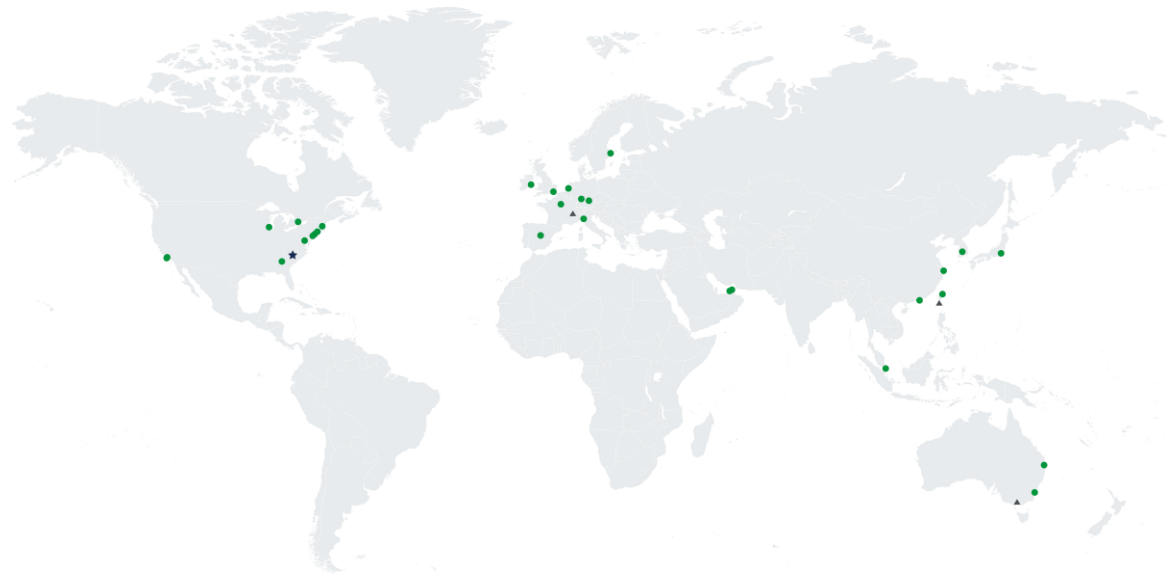
2,000+
PROFESSIONALS

35
OFFICE LOCATIONS

US\$502 Billion

ASSETS UNDER MANAGEMENT

External AUM by Region¹



★ Global Headquarters ● Investment Offices ▲ Other Locations

1. Includes third party, external AUM only.
All figures are as of June 30, 2026 unless otherwise indicated. Percentages may not equal 100 due to rounding.

How We Deliver Value

1

Your Interests are **Aligned** with Ours

As a subsidiary of MassMutual with a minority investment from MS&AD, we think, plan and invest alongside you for decades, not quarters.

2

Your Challenges are Our **Solutions**

We aim to understand your needs and deliver flexible solutions that leverage our expertise and global investment capabilities.

3

Our Investment Process is Your **Alpha**

We have a multi-decade track record of delivering excess returns through credit selection, unique origination and capital allocation.

Our Investment Capabilities

We harness the depth and breadth of our global platform to meet the needs of our clients, delivering solutions that cross asset classes and geographies.

US\$502 B

ASSETS UNDER MANAGEMENT



Credit & Insurance

Real Assets

Capital Solutions

Emerging Markets

US\$286 B

US\$82 B

US\$81 B

US\$45 B

DIRECT LENDING

PRIVATE PLACEMENTS

HIGH YIELD BOND

COLLATERALIZED LOAN
OBLIGATION (CLO)

INVESTMENT GRADE BOND

REAL ESTATE DEBT

REAL ESTATE EQUITY

INFRASTRUCTURE DEBT

INFRASTRUCTURE
SECONDARIES & SOLUTIONS

SPECIALITY FINANCE

ASSET-BASED FINANCE

PORTFOLIO FINANCE

PRIVATE EQUITY SOLUTIONS

SOVEREIGN &
EMERGING MARKETS DEBT

KOREA EQUITIES &
FIXED INCOME

EMERGING MARKETS EQUITY

BARINGS

Investing *Together*

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